FRIDAY, JUNE 13

7:30am          Private Breakfast, includes Kevin
Motif

12:30pm         Private Lunch, includes TvDH and Kevin
La Casa Pacifica

6:00pm          Staff Meeting
TBD

6:30pm          Private Dinner, includes Kevin and Rich
Stone Hill Private
Dining Room

6:30pm          Private Dinner, includes TvDH, Tim and Daniel
Stone Hill

6:30pm          Project Leader Dinner
TBD

SATURDAY, JUNE 14

6:30 – 7:30am    Informal Breakfast <<for golf participants only>>
Club 19

7:30 – 11:30am   Golf <<for golf participants only>>
Monarch Beach
Golf Links

11:30am – 1:00pm Lunch Discussion <<for golf participants only>>
Club 19
Congressmen Tom Cotton and Jim Jordan

12:00 – 6:00pm   Seminar Registration
Malta

4:30 – 6:00 pm   Welcome Reception
Grand Lawn

6:00 pm  Top Partners Depart for Dinner

6:15 – 8:00pm  Welcome Dinner
Grand Lawn

6:30 – 8:00pm  Top Partner Dinner
La Casa Pacifica

8:00pm  After-Dinner Drinks
Grand Lawn

**SUNDAY, JUNE 15**

7:30am – 6:00pm  Seminar Registration
Malta

7:30 – 9:30am  Informal Breakfast
Motif

8:45 – 10:00am  Saving America: Our Fight to Advance Freedom and Reverse the Country’s Decline <<for first-time participants only>>
Monarch 1 & 2

*David Koch and Richard Fink*
  - Buffet breakfast available
  - Room set-up: Half rounds for 120

9:00 – 10:00am  Book Discussion – *The Forgotten Man* and *Coolidge* <<for past attendees only>>
Monarch 3

*Amity Shlaes, interviewed by John Hardin*
  - Buffet breakfast available
  - Room set-up: Classroom for 120

9:00 – 10:00am  Small-Group Strategy Discussion – Senate Landscape and Opportunities*
Adriatic

*Marc Short*
  - Buffet breakfast available
  - Room set-up: U-Shape for 35

9:00 – 10:00am  Small-Group Discussion – Over-Criminalization: Removing Legal Barriers to Opportunity <<invitation-only for past attendees>>
Atlantic

*Norman Reimer and Mark Holden*
  - Buffet breakfast available

• Room set-up: U-shape for 24

10:15 – 11:15am  
Monarch 1 & 2  
**Understanding the Network: A Discussion with Capability Leaders <<for first-time participants only>>**  
Marc Short, Daniel Turner, Jose Mallea, John Hardin and Teresa Oelke

• Room set-up: Half rounds for 120

10:15 – 11:15am  
Monarch 3  
**Voter Turnout: Utilizing Data to Target, Persuade and Get-Out-The-Vote <<for past attendees only>>**  
Michael Palmer and Emily Seidel

• Classroom: 120

10:15 – 11:15am  
Caspian  
**Energy: Changing the Narrative <<for past attendees only>>**  
Nancy Pfotenhauer, Hubbel Relat and Karen Steward

• Theatre: 60

10:15 – 11:15am  
Aegean  
**Online Education: Disruptive Technology in Higher Ed <<for past attendees only>>**  
Brian Hooks, Chad Thevenot and Derek Johnson

• Classroom: 48

10:15 – 11:15am  
Adriatic  
**Small-Group Strategy Discussion – Free Speech: Defending First-Amendment Rights <<invitation-only>>**  
Senator Mitch McConnell, Representative Jim Jordan and Mark Holden

• U-Shape: 35

11:30am – 12:45pm  
Pacific Lawn  
**Lunch**

Join us for a special Father’s Day celebration.

1:00 – 2:30pm  
Pacific Ballroom  
**OPENING SESSIONS: CHALLENGES AND OPPORTUNITIES**

American Courage: Our Commitment to a Free Society  
*Charles Koch*

Collectivism: Exploring Its Nature and Consequences  
*Dr. Victor Davis Hanson*

The Free Society: Five Key Features and Benefits  
*Dr. Will Ruger*

The Long-Term Strategy: Engaging the Middle Third  
*Dr. Richard Fink*

2:30 – 2:55pm   Break
2:55 – 5:00pm   AFTERNOON SESSIONS: THE FOUNDATION FOR PROGRESS
   Pacific Ballroom
   Part One: Drive the National Conversation
   Richard Fink, Norman Reimer, Steve Lombardo and Michael Lomax, moderated by Dale Gibbens
   Part Two: Leverage Science and the Universities
   Brian Hooks, Adam Millsap, Diana Thomas and Jim Otteson, moderated by Ryan Stowers
   Part Three: Advance in the States
   Evan Feinberg and Teresa Oelke, moderated by Rachel Campos-Duffy
   Free Speech: Defending First Amendment Rights
   Senator Mitch McConnell

6:30 – 7:30pm   Reception for First-Time Participants <<for first-time participants only>>
   Stone Hill

7:15 – 9:15pm   Dinner
   Pacific Lawn
   Remarks from Dr. Charles Murray

9:15pm   After-Dinner Drinks
   Pacific Lawn

MONDAY, JUNE 16

7:30 – 8:30am   Book Discussion – In Pursuit of Happiness and Good Government
   Monarch 2
   Dr. Charles Murray, interviewed by Marty Zupan
   • Classroom for 120

7:30 – 8:30am   Higher Ed Investment Session
   Monarch 3
   John Hardin and Ryan Stowers
   • Classroom for 120

7:30 – 8:30am   Small-Group Strategy Discussion – Senate Landscape and Opportunities* <<invitation-only>>
   Adriatic
   • U-Shape: 35

7:30 – 8:30am   Small-Group Strategy Discussion – 2014 Debate: The Issue-

Aegean

Based Strategy for Impact <<invitation-only>>
- U-Shape: 35

8:45am – 10:00am

MORNING SESSIONS: THE STRATEGY IN ACTION

Pacific Ballroom

8:45 – 10:00am

The Opposition: Understanding Their Strategy and Infrastructure
*Mark Holden*

2014 Debate: Immediate Opportunities to Defend Freedom
*Marc Short and Tim Phillips, with brief remarks from Phil Cox*

10:00-10:15am Break

10:15-11:00am STRATEGY DISCUSSIONS, participants choose one:

Monarch 1

Voter Turnout: Utilizing Data to Target, Persuade and Get-Out-The-Vote
*Michael Palmer and Emily Seidel*
- Classroom: 120

Monarch 3

Youth Engagement: Educating and Engaging the Next Generation
*Evan Feinberg, Daniel Turner and Jeff Frazee*
- Classroom: 120

Mediterranean

Texas: Sustaining a Culture of Freedom in the Lone Star State
*Tim Phillips, Daniel Garza and Derrick Sontag*
- Classroom: 64

11:00-11:20am Break

11:20-12:40pm (Doug Ducey – 5 minutes)

Pacific Ballroom

The Senate: A Window of Policy Opportunity for Principled Leaders (25 mins)
*Representative Tom Cotton and Representative Cory Gardner, interviewed by Jeff Crank*

(Pete Hegseth – 5 minutes)
The Stakes: Who Will Define the American Dream? (20 mins)
Peter Schweizer

(Feedback – 5 minutes)

The Commitment: An Investment in the Future (20 mins)
Kevin Gentry, Marc Short and Tim Phillips

12:45 – 2:00pm
Monarch Ballroom
The Partnership: Courage, Dedication & This Group's American Legacy

2:00 – 2:30pm
Monarch Foyer
Networking Break

2:30 – 3:30pm
BREAKOUTS, participants choose one:

Mediterranean
Value-Added Events: Engaging the Middle Third
Justine Fink, Jennifer Stefano and Teresa Oelke
  • Theatre: 100

Atlantic
Well-Being: What It Is and Why It's Important
Jim Otteson, Will Ruger and Oliver Sherouse
  • Theatre: 60

Adriatic
Health Care: Making it Affordable, Accessible and Higher-Quality
Grace-Marie Turner, Bob Graboyes, Michael Ramlet and Nancy Pfotenhauer
  • Theatre: 90

Aegean
Small-Group Strategy Discussion – Employee Outreach: Engaging Your Workforce in the Cause of Freedom
Dale Gibbens and Philip Ellender
  • U-Shape: 35

3:30 – 4:30pm
Monarch Foyer
Networking Break

3:45 – 4:30pm
Aegean
Small-Group Discussion
Senator Marco Rubio
  • U-Shape: 15
3:45 – 4:30pm
Adriatic
Next Steps: Becoming a Part of This Group <<for first-time participants only>>
Kevin Gentry, Marc Short and Dale Gibbens
• Theatre: 90

6:00 – 7:00
Pacific Promenade and Terrace
Reception

6:00 – 7:00
Presidential Suite
Reception for Top Pledgers <<invitation-only>>

7:00 – 9:00
Pacific Ballroom
Dinner
Remarks from Senator Marco Rubio

9:00
Pacific Promenade and Terrace
After-Dinner Drinks

TUESDAY, JUNE 17

7:00 – 9:00am
Lobby Terrace
Informal Breakfast